



European Cluster Excellence Initiative Bronze Label Certificate: BGR008201411C140706

MARINE CLUSTER BULGARIA

was benchmarked according to a benchmarking approach developed and performed by the "European Secretariat for Cluster Analysis" of VDI/VDE Innovation + Technik GmbH (www.cluster-analysis.org). By participating in this benchmarking the cluster organization has expressed its interest in striving for cluster excellence and is awarded with the European Cluster Management Excellence label in BRONZE. The benchmarking took place on November 4th, 2014. The certificate expires on November 4th, 2016.

A handwritten signature in black ink, appearing to read "Thomas Lämmer-Gamp".

Thomas Lämmer-Gamp, Director

European Secretariat for Cluster Analysis, Berlin

A handwritten signature in black ink, appearing to read "Helmut Kergel".

Helmut Kergel, Director

European Secretariat for Cluster Analysis, Berlin